

SPECIAL REVENUE FUNDS
Combined Budget for All Special Revenue Funds
Annual Budget/Actual For Years Beginning January 1

	2010 Actual	2011 Estimated Actual	2012 Budget
Revenues			
Taxes	\$1,456,684	\$1,044,887	\$970,000
Shared Taxes State	43,940	43,657	49,000
Special assessments	3,075	4,500	-
Miscellaneous:			
Investment income	5,498	5,900	3,500
Sales of property	-	1,000	-
Other revenue	76,480	104,400	116,400
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Total Revenue	1,585,677	1,204,344	1,138,900
Expenditures			
General government-administration	22,973	25,300	25,000
General government-loans made	225,000	255,000	315,000
Capital outlay	138,715	-	-
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Total Expenditures	386,688	280,300	340,000
Excess of Revenues Over (Under) Expenditures	1,198,989	924,044	798,900
Other Financing Uses			
Operating transfers out	(731,260)	(827,770)	(1,046,505)
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Excess of Revenues and Other Sources Over (Under) Exp. & Other Uses	467,729	96,274	(247,605)
Fund Balance - Jan. 1	751,196	618,925	715,199
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Fund Balance - Dec. 31	\$1,218,925	\$715,199	\$467,594
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SPECIAL REVENUE FUNDS
Budget Summary for Revolving Loan Fund

The Revolving Loan Fund accounts for community development block grants obtained from federal funds that are passed through the state and the subsequent disbursement and collection of funds loaned to individual businesses from grant proceeds. The Village is allowed to retain \$750,000 of the original grant funds subsequently collected as loan proceeds. The Village is also allowed to make loans from the funds collected and keep all interest and principal payments received from these loans.

The cash and investments held in the Revolving Loan Fund can only be used for future loans that meet the criteria of the program. No fund transfers can be made to the General Fund or other funds within the Village.

	2010 Actual	2011 Estimated Actual	2012 Budget
Revenue			
Miscellaneous - Loan Repayments	\$76,480	\$104,400	\$116,400
Miscellaneous - Investment income	2,575	2,100	500
Total Revenue	79,055	106,500	116,900
Expenditures			
General and administrative expenses	21,849	22,000	23,000
Loans Advanced	225,000	255,000	315,000
Total Expenditures	246,849	277,000	338,000
Excess Revenue Over Expenditures	(167,794)	(170,500)	(221,100)
Fund Balance - January 1	562,307	394,513	224,013
Fund Balance - December 31	\$394,513	\$224,013	\$2,913

The Village currently has six outstanding notes receivable. Loan repayments represent principal and interest payments received from the loans outstanding.

Loans advanced represents new loans to qualified businesses that are being allocated for budget purposes. Each year, the budget includes all available funds on hand as potential loans advanced.

SPECIAL REVENUE FUNDS (Continued)

The following is a listing of the current outstanding loans the Village is now collecting:

	Expected Payoff Date	Est. Balance 12/31/2011	Monthly Payment
Mau & Associates (Engineering)	10/16/16	\$ 92,230	\$ 1,298
Zepnick Solutions	04/16/18	240,741	2,835
HiTech Solutions, LLC	08/01/19	126,373	1,255
Jess Senn LLC	06/01/20	215,975	2,180
Integrity Engineering	03/01/16	29,970	613
Goffard Properties LLC	06/01/26	214,148	1,519
 Totals		 <u>\$ 919,437</u>	 <u>\$ 9,700</u>

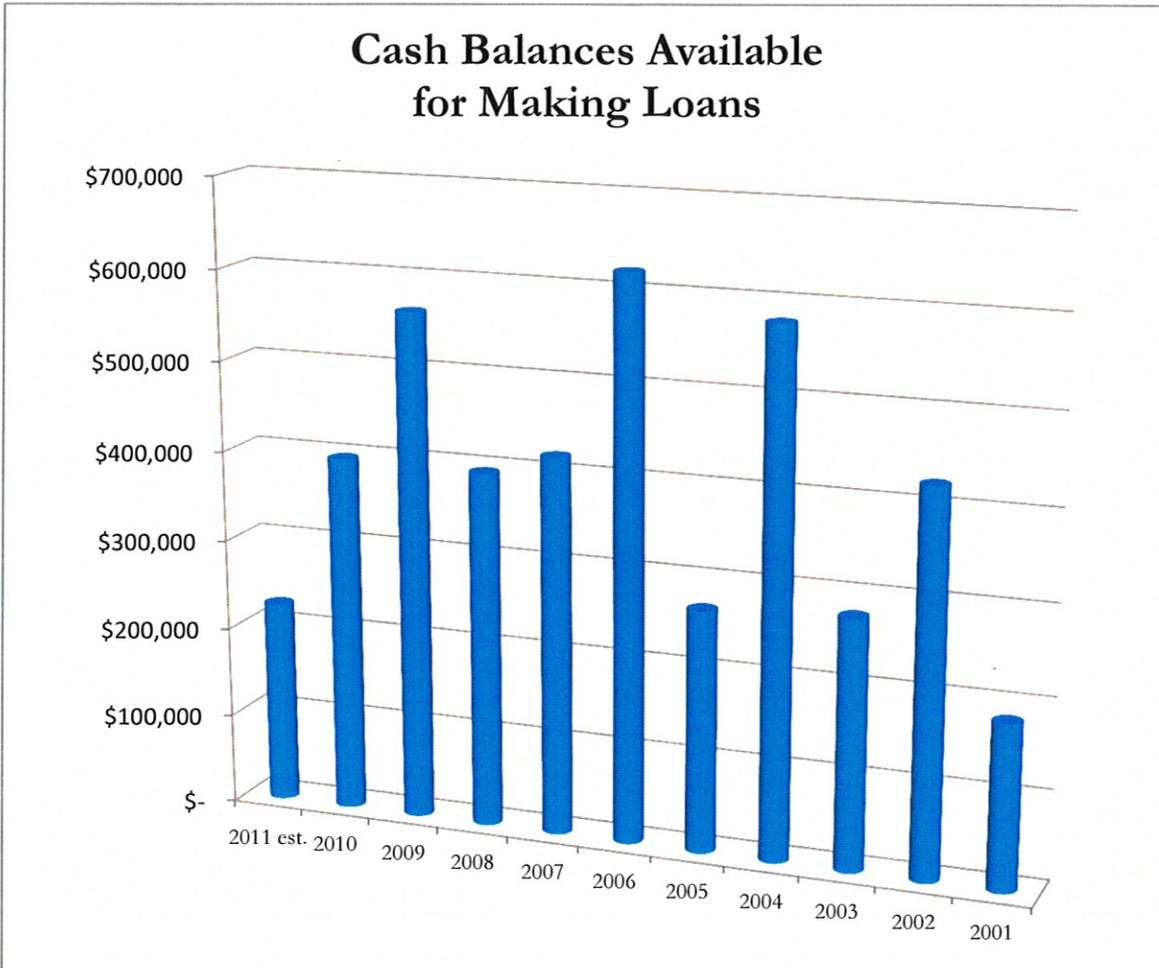
Upon receipt of monthly payments, the Village places funds into an interest bearing account. The Village Board must approve all qualified loan applicants. Applicants must meet certain criteria in order to qualify for this loan program. Criteria include (but is not limited to) the following:

1. For each \$20,000 of loan, business will create and hire one new job with at least 50% of the applicants being low to moderate income.
2. After maximizing other financing sources, no other options are available to the business.
3. Provide the Village with projected financial data and continue to submit regular financial reports.

This program offers attractive interest rates to qualified businesses. Loans have been made at attractive interest rates ranging from 3% to 4%.

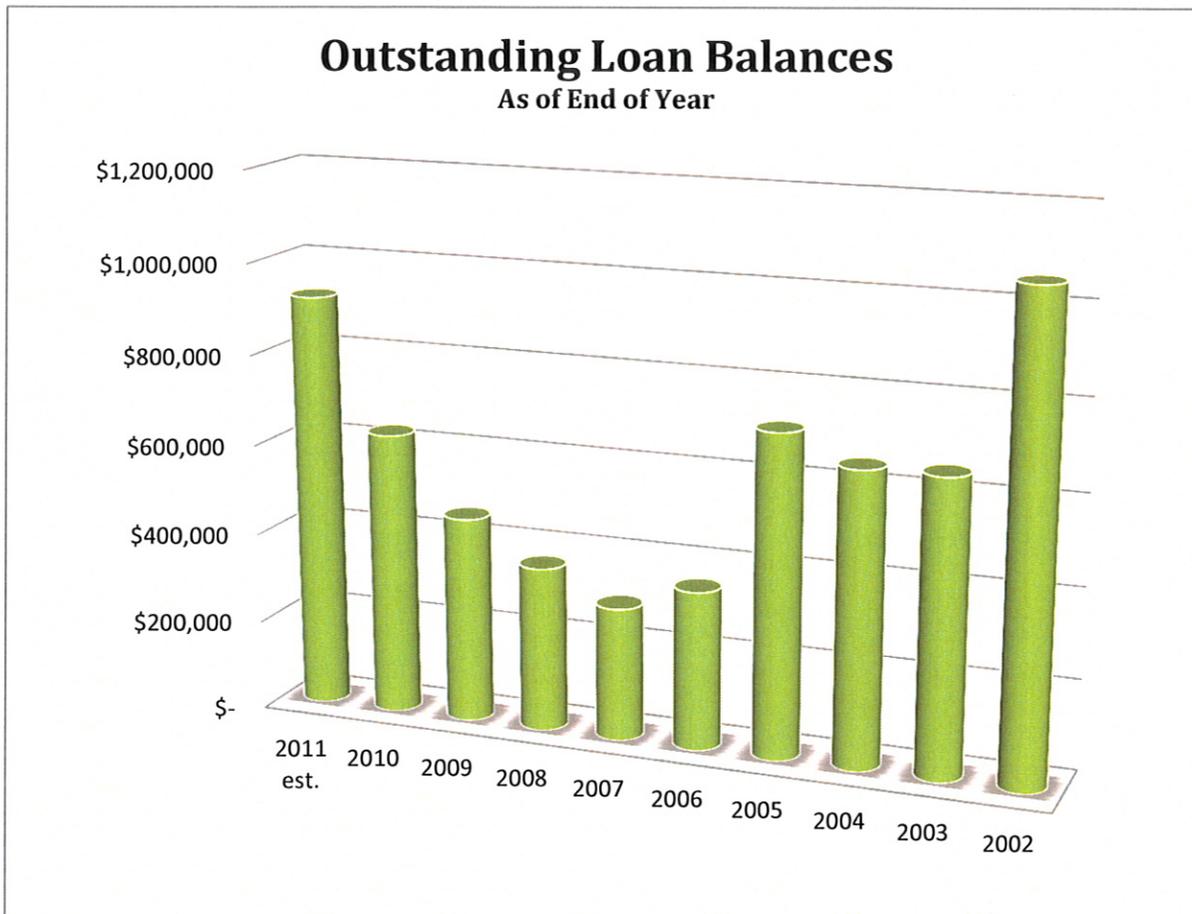
Personnel Allocated to this department:	2009	2010	2011
Community Development Director	0.10	0.10	0.10

Revolving Loan Fund (continued)



Note: With each budget prepared, an assumption is made that all available cash will be loaned to qualifying businesses. The 2011 estimated ending cash balance reflects this assumption.

Revolving Loan Fund (continued)



Note: Since 1990, the Village has made approximately 22 loans under this program and had only one loan become uncollectible; the loan was in 2005 with an outstanding balance of \$317,400.

SPECIAL REVENUE FUNDS
Tax Incremental District No. 2 - Business Park
Annual Budget/Actual for Years Beginning January 1

	2010 Actual	2011 Estimated Actual	2012 Budget
Revenues			
Taxes	\$1,456,684	\$1,044,887	\$970,000
Shared Taxes State	43,940	43,657	49,000
Special assessments	3,075	4,500	-
Miscellaneous:			
Investment income	2,923	3,800	3,000
Sales of property	-	1,000	-
Other revenue	-	-	-
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Total Revenue	1,506,622	1,097,844	1,022,000
Expenditures			
General administration	1,124	3,300	2,000
Capital outlay	138,715	-	-
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Total Expenditures	139,839	3,300	2,000
Excess of Revenues Over (Under) Expenditures	1,366,783	1,094,544	1,020,000
Other Financing Uses			
Transfers out-Debt Service	(731,260)	(827,770)	(1,046,505)
Transfers to TIF #4	(600,000)	-	-
	<hr/>	<hr/>	<hr/>
Total Other Financing Uses	(1,331,260)	(827,770)	(1,046,505)
Excess of Revenues & Other Sources over Expenditures & Other Uses	35,523	266,774	(26,505)
Fund Balance - January 1	188,889	224,412	491,186
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Fund Balance - December 31	\$224,412	\$491,186	\$464,681

The following page summarizes the historical costs incurred on the TIF, the interest costs on the debt, the accumulation of these two costs, the TIF revenue and accumulation of revenue. Once the accumulated revenue equals the accumulated costs, then generally a TIF life is completed. The TIF was amended in 2009 to allow for the TIF to remain open to transfer funds into TIF 4 to assist with costs associated with TIF 4.

TIF #2 Schedule of Accumulated Costs and Revenue

Year	Actual Costs	Scheduled Interest Payments	Tax Allocated TIF #4	Total Costs To Be Recovered	Actual/Projected Revenue	Accumulated Revenue	Amount Remaining to be Collected
1992	\$ 87,179	\$ -		\$ 87,179	\$ 42,851	\$ 42,851	\$ 44,328
1993	2,928,573	187,021		3,202,773	96,520	139,371	3,063,402
1994	51,624	172,635		3,427,032	71,262	210,633	3,216,399
1995	622,995	172,635		4,222,662	954,658	1,165,291	3,057,371
1996	2,329,859	172,635		6,725,156	1,210,931	2,376,222	4,348,934
1997	792,355	251,556		7,769,067	1,192,932	3,569,154	4,199,913
1998	4,865,046	254,815		12,888,928	1,600,832	5,169,986	7,718,942
1999	3,049,270	676,680		16,614,878	1,541,685	6,711,671	9,903,207
2000	9,488	511,941		17,136,307	1,887,252	8,598,923	8,537,384
2001	68,150	488,166		17,692,623	1,450,521	10,049,444	7,643,179
2002	5,461,576	414,894		23,569,093	1,562,847	11,612,291	11,956,802
2003	824	502,424		24,072,341	1,714,089	13,326,380	10,745,961
2004	-	434,587		24,506,928	1,664,652	14,991,032	9,515,896
2005	-	336,264		24,843,192	1,538,015	16,529,047	8,314,145
2006	-	303,143		25,146,335	1,574,896	18,103,943	7,042,392
2007	140,500	274,046		25,560,881	3,457,415	21,561,358	3,999,523
2008	138,692	212,963		25,912,536	1,533,142	23,094,500	2,818,036
2009	13,156	187,180	\$ 1,300,000	27,412,872	1,542,464	24,636,964	2,775,908
2010	139,839	111,260	600,000	28,263,971	1,506,622	26,143,586	2,120,385
2011	3,300	87,770	-	28,355,041	1,097,844	27,241,430	1,113,611
2012	1,000	56,505	-	28,412,546	1,022,000	28,263,430	149,116
2013	1,000	19,095	-	28,432,641	1,022,000	29,285,430	(852,789)
2014	1,000	-	1,099,000	29,532,641	1,022,000	30,307,430	(774,789)
2015	5,000	-	1,095,000	30,632,641	1,022,000	31,329,430	(696,789)
	<u>\$20,702,426</u>	<u>\$5,828,215</u>	<u>\$4,094,000</u>				

Note 1: Tax increment revenues decreased in 1997 because of the increased state funding of school expenditures to the Howard-Suamico school district which had the affect of lowering the school tax rate and the TIF tax rate.

Note 2: All of the debt related to the TIF can be called in the year 2011.

Note 3: Revenues are made up of tax incremental revenue, investment income, land sales, state revenues for exempt computers, and special assessments. The projected revenue growth assumes no change in tax revenues and decreases in exempt computer aid payments.

Land sales are expected to cease after selling the final acreage owned by the Village.

Note 4: In 2009, TIF #2 was amended to allow tax allocation to be made to TIF #4 through the year 2015. TIF #2 will not close until the earlier of transferring almost \$6.3 million to TIF #4 or 2015.

Debt Service Fund Summary

The Village has only one remaining general obligation (G.O.) debt issue outstanding (item #3 below) paid by general tax levy and one G.O. debt issued in 2011 to refinance revenue debt that is paid for by and reported in the water and sewer utilities. G.O. debt is guaranteed by tax levy and is explained in more detail below. The G.O. debt paid by taxes was issued as part of TIF 2 and annual debt service is financed through tax incremental revenues collected.

1. TIF 2 Debt Refunding Issue Dated 2004

This \$4,655,000 issue was made to advance refund the 1998 TIF 2 issue in order to save interest costs. The original issue was made for infrastructure improvements within the TIF. Scheduled debt payments for this issue are through 2013 with callable provisions in the year 2011.

2. State Trust Fund Loan - Issued June 2010

This debt was issued to purchase approximately 78 acres of property on the northwestern border of Howard, adjacent to the Town of Pittsfield. Terms of the loan are 4.25% interest, 10 year note with annual payments of \$96,800 beginning in March 2011 with the final payment scheduled for March 2020. Prepayments or principal can be made in any year at the time of the scheduled March payment.

All debt is consolidated into one debt service fund for budget and accounting purposes. Such consolidations make for more readily available management information. Reporting of each separate debt issue with the related revenue items is available upon request.

The Village of Howard obtained bond rating services from Standard & Poor's in 2004. The Village obtained a rating of AA on all outstanding general obligation debt and has maintained this rating since. The Village obtained a formal bond rating review in 2011 for general obligation debt and continued to receive the AA rating.

All enterprise fund portion of general obligation debt or revenue bond debt is not included in this section of the budget.

Village of Howard
Summary of Combined Debt Service Funds
(Excluding Revenue Bonding & Other Proprietary Funds' Debt)

	2008 Actual	2009 Actual	2010 Actual	2011 Est. Actual	2012 Budget
Revenues & Other Sources:					
Property Taxes	\$ 310,000	\$ 300,000	\$ -	\$ 80,000	\$ 87,000
Special Assessments	-	-	-	-	-
Miscellaneous - Rents	20,426	32,059	51	9,700	9,700
TIF 2 Transfers In	1,042,962	2,262,180	731,260	827,770	1,046,505
Proceeds from debt	-	-	-	-	-
Total Revenues	1,373,388	2,594,239	731,311	917,470	1,143,205
Expenditures & Other Uses:					
Principal Retirement	1,205,000	2,420,000	620,000	811,900	1,056,500
Payments to escrow agent	-	-	-	-	-
Refunding debt issuance costs	-	-	-	-	-
Interest and other costs	238,320	199,600	111,260	112,670	86,900
Total Expenditures	1,443,320	2,619,600	731,260	924,570	1,143,400
Excess Revenue & Other Sources Over (Under) Expenditures & Other Uses	(69,932)	(25,361)	51	(7,100)	(195)
Fund Balance - January 1	105,714	35,782	10,421	10,472	3,372
Fund Balance - December 31	\$35,782	\$10,421	\$10,472	\$3,372	\$3,177

The purpose of this schedule is to summarize the various debt issues and related revenue. The debt covenants related to each debt specify separate funds be maintained for each issue. This page is used to summarize all debt service funds activity for the upcoming year.

Fund balance in 2011 should decrease slightly from the previous year.

The proprietary funds' debt service are not included on this summary page. The proprietary funds refinanced outstanding revenue debt in 2011 as general obligation debt. This new general obligation debt is also not reported above but within the proprietary funds. General obligation debt of the proprietary funds are reported in determining debt limits.

**VILLAGE OF HOWARD
DEBT OBLIGATIONS**

The Village of Howard has experienced substantial growth over the past twenty years. During the past ten years, growth in total equalized value has almost doubled moving from just over \$753 million to over \$1.4 billion. Since 1992, the Village has issued only one non-TIF debt issue (2010 State Trust Loan for land purchase).

During the development of the 1993 budget, the Village Board adopted a policy to limit borrowing to newly constructed infrastructure. No borrowing will be made to finance current operations and expenditures and no new borrowing will occur for any capital project unless a revenue source to pay the future debt service is identified, such as in the case of TIF debt.

This debt policy created additional sources of funds because of decreasing annual debt service and no plans for future borrowings. This new source of funds allowed the Village to fund capital projects with current resources and allows for more flexibility in financing operations.

The State of Wisconsin mandates a legal debt margin of 5% of the total equalized valuation of each municipality. (Note that the date for equalized valuations is always effective January 1. The 2010 equalized valuation will not be determined by the state until late 2010.) The following is a comparison of the legal debt margin for the Village for the past two years:

	2010	2011	
Equalized Valuation of All Property, Jan. 1	\$1,381,526,100	\$1,341,434,800	
Multiply by Legal Debt Margin	5.00%	5.00%	
Legal Debt Margin	\$69,076,305	\$67,071,740	
<u>Existing Debt Compared to Legal Debt Limit:</u>			
G.O. Bonds and Notes paid by taxes, Dec. 31	\$3,518,356	\$2,706,460	
G.O. Bonds Paid by proprietary funds, Dec. 31	-		
Less: Amount Available in Debt Service Fund	3,372	3,177	(A)
Net Outstanding General Obligation Debt	\$3,518,356	\$2,706,460	
Legal Margin for New Debt	\$65,557,949	\$64,365,280	

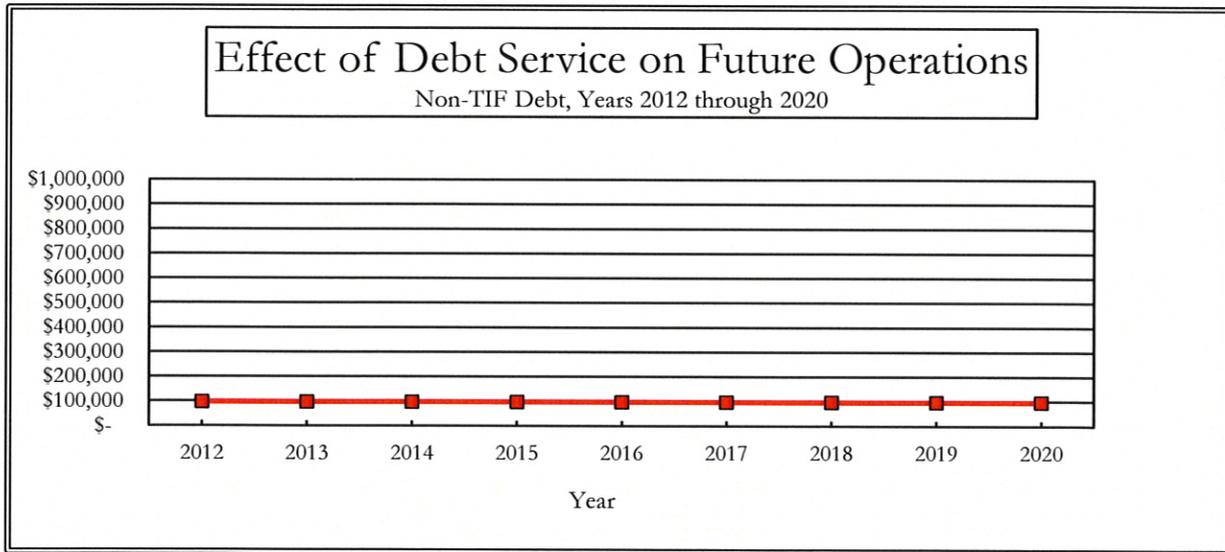
(A) *Estimated amounts used for balances in General Obligation Bonds and Notes and the Debt Service Fund Balance at December 31, 2011.*

VILLAGE OF HOWARD
DEBT SERVICE FUNDS (Excluding Proprietary Funds)

EFFECTS OF EXISTING DEBT ON CURRENT OPERATIONS

Debt Issue	Principal Payment	Interest Payment	Total Payment
2012			
State Trust Loan Issued 2010	\$ 66,477	\$ 30,320	\$ 96,797
TIF 2 Refinancing Debt Issued 2004	990,000	56,505	1,046,505
Total 2012 Expenditures	\$ 1,056,477	\$ 86,825	\$ 1,143,302

The graph below shows minimal effect on future operations from existing debt that is not paid by the TIF. Total annual payments will be \$96,800.



**VILLAGE OF HOWARD
DEBT SERVICE FUNDS (Continued)**

EFFECTS OF EXISTING DEBT ON FUTURE OPERATIONS

Year of Payment	Total of General Obligation Debt Paid Through Property Taxes			Less: TIF #2 Debt		Total Non-TIF Net Payment
	Principal Payment	Interest Payment	Total Payment	Principal Payment	Interest Payment	
2012	\$ 1,056,500	\$ 86,900	\$ 1,143,400	\$ 990,000	\$ 56,500	\$ 96,900
2013	1,074,400	46,500	1,120,900	1,005,000	19,095	96,805
2014	72,400	24,400	96,800	-	-	96,800
2015	75,400	21,400	96,800	-	-	96,800
2016	78,600	18,200	96,800	-	-	96,800
2017	82,000	14,800	96,800	-	-	96,800
2018	85,400	11,400	96,800	-	-	96,800
2019	89,100	7,700	96,800	-	-	96,800
2020	92,800	4,000	96,800	-	-	96,800
Totals	\$ 2,706,600	\$ 235,300	\$ 2,941,900	\$ 1,995,000	\$ 75,595	\$ 871,305

Note: The TIF debt will not effect the general tax levy since this debt will be paid for by TIF tax increment and not general property taxes. The schedule above reports all future debt payments as provided in bond issuance documents and a note for the two outstanding debt issues.

TIF 2 recovery of expenditures can occur until the earlier of (1) TIF expenditures are recaptured (anticipated to be in 2015) or (2) August 5, 2019 (statutory closing date). The expenditure period for TIF #2 is 5 years prior to the statutory closing date except for approved redirected funds which can be expended up to the TIF life.

CAPITAL PROJECTS SUMMARY

The Village has developed a five year capital improvement plan. This plan reflects the expected projects to be completed over the next five years. This plan is reviewed and updated by the administrator and executive directors each year as part of the budget process. This plan does not authorize or fund projects but is used as a device to assist the Board in adoption of the budget. This plan includes estimated project costs in today's dollars.

The following pages include a brief description of projects expected in 2012-2016, the expected total cost of the project and the impact on this current budget. The summary below reflects the tax levy impact by Capital Project Fund type and by department. Capital Improvements include construction and reconstruction of roads and sidewalks. Capital Outlay include equipment purchases for replacement or new equipment and buildings.

FUND	
Developer Projects	\$ -
Capital Improvements	642,500
Capital Outlay	287,000
Total Budget	\$ 929,500

DEPARTMENT	
General Administration	\$ 20,000
Park	20,000
Engineering	642,500
Police	30,000
Fire	105,000
Public Works	107,000
Total Budget	\$ 924,500

The Capital Projects Section of the budget does not include any proprietary fund capital items.

CAPITAL PROJECTS FUNDS

Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds. The Village utilizes capital projects funds to record financial transactions pertaining to the projects listed below. Also included in the narrative below is the future budget impact of each project.

There are seven categories of Capital Project Funds: (1) TIF 3, (2) TIF 4, (3) TIF 5, (4) TIF 6, (5) Park Impact Fee, (6) Capital Outlay (with 5 funds contained within this category) and (7) Capital Improvement and Developer Projects. Each of these funds are explained below.

Tax Incremental District No. 3

This fund accounts for expenditures related to the Village Center project and the Woodfield Development project. Project costs include infrastructure (roads, utilities, street lighting, etc.) and equipment costs needed for the district. Anticipated revenues for this district include developer fees and tax incremental revenues.

Due to the recent down turn in the U.S. economy, there are no projects reflected in the 2010 budget for this district.

Tax Incremental District No. 4

This fund accounts for redevelopment of properties in the US Hwy 41/29 corridor. The Village is expecting to incur cost associated with land acquisition in 2009. This district will be receiving tax increment allocations from TIF 2 beginning in 2009 through a TIF 2 amendment. The transferred funds will not be enough to cover the cost of land acquisition so funds will be borrowed to finance the acquisitions.

Tax Incremental District No. 5

This fund accounts for redevelopment of properties mainly in the Velp Avenue corridor near the US Hwy 41 intersection. The 2010 budget does not reflect any expenditures of the district as no new developments are anticipated yet.

Tax Incremental District No. 6

This fund accounts for future development located near US Hwy 41 and Lineville Road intersection. Developer incentives and infrastructure costs are the anticipated future TIF costs for this project. There are no specific projects identified in the 2010 budget for this district.

Park Impact Fee Development

This fund accounts for the fees collected from the impact fee ordinance passed by the Village Board in October, 1995 (amended in 1998, 2001, 2004, 2006 and 2008) and other revenue such as grants and donations. Expenditures for new park land, equipment and related facilities will be accounted for in this fund. All of the future outlays are outlined in the public facilities needs assessment report done as part of the impact fee ordinance process.

1. AKZO Nobel Sports Complex

The Village purchased this property in 1996. The Park Impact Fee Fund paid for the land acquisition and all park improvements. Future improvements to this park include trail and sidewalk development and installing an irrigation system.

Cost of future development:	\$38,000	
Operating Budget Impact (approx.):	\$20,000	per year, maintenance
Department:	Park	

2. Spring Green Parking

This project will account for adding a final layer of asphalt to the parking lot at Spring Green Park, on the north side.

Cost of future development:	\$15,000	
Operating Budget Impact (approx.):	\$0	annual maintenance
Department:	Park	

3. Baker's Creek Trail

This project will account for installing a new walking/biking trail along the Baker's Creek area. The village currently owns property that connects from Cardinal Lane on the east to Belmont Road on the west.

Cost of future development:	\$174,000	
Operating Budget Impact (approx.):	\$1,000	per year, maintenance
Department:	Park	

4. Poels Property Acquisition

This project will account for the acquisition of property known as the Poels property on Woodale Avenue. There will be no operating impact from this park until acquiring the property.

Cost of future development:	\$200,000	
Operating Budget Impact (approx.):	\$0	per year, maintenance
Department:	Park	

5. Baseball/park facility

This item will account for the possible future acquisition of park land for use as a baseball and park facility. No operating impact until acquiring the property.

Cost of future development:	\$300,000	
Operating Budget Impact (approx.):	\$0	per year, maintenance
Department:	Park	

Capital Outlay

These funds account for the purchase of new Village assets needed in various departments. Revenues are derived from the general taxes and some equipment sales.

Operating budget impact represents the tax levy for each fund which is determined based on an average annual replacement cost. This average annual replacement cost was calculated by each department and based on the average funding needed to replace existing equipment.

1. General Government Outlay

This fund accounts for purchases of equipment and related accessories for the general government offices of the Village.

Cost over next 7 years:	\$225,000	
Operating Budget Impact (approx.):	\$20,000	Tax levy support in 2012
Department:	Administration	

2. Police Outlay

This fund accounts for purchases of equipment (mainly vehicles) for the police department of the Village.

Cost over next 7 years:	\$328,300	
Operating Budget Impact (approx.):	\$30,000	Tax levy support in 2012
Department:	Police	

3. Fire Department Outlay

This fund accounts for equipment purchases for the fire department of the Village.

Cost over next 7 years:	\$1,271,000	
Operating Budget Impact (approx.):	\$105,000	Tax levy support in 2012
Department:	Fire	

4. Engineering Outlay

This fund accounts for equipment purchases for the engineering department of the Village.

Cost over next 7 years:	\$22,500	
Operating Budget Impact (approx.):	\$0	No cost to tax levy.
Department:	Engineering	

5. Public Works Outlay

This fund accounts for equipment purchases and replacement for the all public works departments except Engineering.

Cost over next 7 years:	\$620,500	
Operating Budget Impact (approx.):	\$107,000	Tax levy support in 2012
Department:	Public Works	

The capital outlay items listed above and on previous page should serve to reduce expenditures by increasing overall productivity within Village operations. These purchases are likely to see a positive impact on future budgets as repairs and maintenance costs should decrease.

A listing by department of all the equipment needs over the next seven years is included on the following pages, titled Department Capital Outlay Funds.

Capital Improvements

This fund accounts for the replacement of existing and construction of new streets, sidewalks and construction of new municipal buildings and structures. The source of revenue for the expenditures is primarily tax revenues and special assessments.

1. Street Resurfacing

This is an annual project to replace various Village streets surface. Road surfaces are replaced leaving the underlying base course intact. No funds are allocated for 2010.

Cost:	\$545,000	
Operating Budget Impact (approx.):	\$545,000	Tax levy support in 2012
Department:	Engineering	

2. Sidewalks

This project will account for the cost of installation of sidewalks along Rockwell Road as part of the Safe Routes to Schools grant program. Village funding and tax levy support is only about 28% of the project cost.

Cost:	\$313,000	
Operating Budget Impact (approx.):	\$92,000	Tax levy support in 2012
Department:	Engineering	

3. Riverdale Drive

This project accounts for the road reconstruction from a rural road cross section to an urban road with curb and gutter. Only the road and sidewalk costs are included within this section of the budget. All utility costs are reported within the respective utilities. Most of the cost of this project will be paid by non-tax levy supported revenues and fund balance.

Cost:	\$288,000	
Operating Budget Impact (approx.):	\$5,500	Tax levy support in 2012
Department:	Engineering	

4. Repair Two Bridges

This project will account for the costs to repair two bridges. Funding for these two projects will come from the Brown County Bridge Aid fund which was setup from tax levy contributions in previous years. No tax levy support is being made for this fund in 2012.

Cost:	260,000	
Operating Budget Impact (approx.):	\$0	Utilizing existing funds
Department:	Engineering	

Capital Improvement projects numbered as #1 and #3 above will assist in lowering cost in future budgets for patching and crack sealing; such costs are deemed minimal and can not be quantified (i.e., less cold patch needed on streets, less repair work on vehicles caused by potholes, etc.).

Those items listed above that show no operating budget impact or an amount less than the project costs are utilizing existing Fund Balances in Capital Projects to pay for the project and estimates show no additional costs will be needed in future budgets on these projects for at least 10 years.

For financial statement reporting purposes, some of the Capital Project Funds are grouped together. All major funds are reported separately in the financial statements. There are two primary funds in the financial report that combine more than one fund

Park Development

This fund is comprised of the following funds listed below:

Park impact fee fund

Park & recreation capital outlay fund (eliminated in 2012 budget)

Capital Improvement Projects

This fund is comprised of the following funds listed below:

Capital Improvements - includes all projects listed

Capital Outlay - includes all outlay groups except the park & recreation outlay

Fund Balance

The fund balances within the various Capital Project Funds will vary from year to year. Because the Village is paying cash for all Capital Projects, the fund balance will fluctuate annually. In some years, the fund balance will increase as funds are

For 2012, the overall fund balance in Capital Projects is expected to decrease as projects are using some of the existing fund balance to pay for the cost of the projects.

How It All Fits Together

The following pages contain more financial information related to the detailed explanations above. The following page is a combining statement reporting next year's summary budget for all Capital Project Funds. The three year combined Capital Project Fund is another combined statement used for comparative purposes.

The pages titled Park Impact Fee Fund, Capital Outlay Funds by Department and Schedule of Capital Improvement Projects by Year include financial information for projects explained in the previous narrative pages. All of the financial information on these reports agree with the amounts reported in the preceding narratives.

CAPITAL PROJECTS FUNDS
Combining Budget Summary for Capital Projects Funds
Annual Budget Year Beginning January 1, 2012

	TIF No. 3	TIF No. 4	TIF No. 5	TIF No. 6	Park Impact Fee	Capital Improvement & Developer
Revenue						
Taxes	\$ 186,000	\$ 6,000	\$ -	\$ -	\$ -	\$ 642,500
IntgvtTaxes-Cnty Bridge Fd	-	-	-	-	-	425,000
Special assessments	-	-	-	-	-	70,000
Intergovernmental	4,000	31,000	4,000	1,000	-	225,000
Impact fees	-	-	-	-	49,000	348,680
Miscellaneous:						
Loan repayments	-	-	-	-	-	6,000
Sales of property	-	-	-	-	-	-
Donations	-	-	-	-	5,000	-
Total Revenue	190,000	37,000	4,000	1,000	54,000	1,717,180
Expenditures						
General administration	3,000	3,000	500	500	200	-
Debt Service	1,500	-	-	-	-	-
Capital outlay	-	3,000	-	250	15,000	2,084,000
Total Expenditures	4,500	6,000	500	750	15,200	2,084,000
Excess of Revenues Over (Under) Expenditures	185,500	31,000	3,500	250	38,800	(366,820)
Other Financing Sources						
Operating trnfrs in (out)	-	250,000	-	-	-	60,000
Proceeds from bonds	-	-	-	-	-	-
Bond issuance costs	-	-	-	-	-	-
Total other financing	-	250,000	-	-	-	60,000
Excess of Revenues and Other Sources Over (Under)						
Exp. & Other Uses	185,500	281,000	3,500	250	38,800	(306,820)
Fund Balance - Jan. 1	(139,087)	1,359,326	(43,525)	(10,399)	152,712	490,088
Fund Balance - Dec. 31	\$ 46,413	\$ 1,640,326	\$ (40,025)	\$ (10,149)	\$ 191,512	\$ 183,268

Note 1: Taxes derived from any of the Village's TIF's are not included in the tax levy found on page 30.

Capital Outlay					Totals
General Gov't	Public Safety		Public Works	Parks & Rec.	
	Police	Fire			
\$ 20,000	\$ 30,000	\$ 105,000	\$ 107,000	\$ 20,000	\$ 1,116,500
-	-	-	-	-	425,000
-	-	-	-	-	70,000
-	-	175,000	-	-	400,000
-	-	-	-	-	397,680
-	-	-	-	-	6,000
-	13,300	-	-	-	13,300
-	-	-	-	25,000	30,000
<hr/>					
20,000	43,300	280,000	107,000	45,000	2,458,480
-	-	-	-	-	7,200
-	-	-	-	-	1,500
70,000	77,500	267,000	45,500	-	2,562,250
<hr/>					
70,000	77,500	267,000	45,500	-	2,570,950
<hr/>					
(50,000)	(34,200)	13,000	61,500	45,000	(112,470)
<hr/>					
-	-	-	-	-	310,000
-	-	-	-	-	-
-	-	-	-	-	-
<hr/>					
-	-	-	-	-	310,000
<hr/>					
(50,000)	(34,200)	13,000	61,500	45,000	197,530
74,774	58,412	214,680	83,800	93,178	2,333,959
<hr/>					
\$ 24,774	\$ 24,212	\$ 227,680	\$ 145,300	\$ 138,178	\$ 2,531,489

CAPITAL PROJECTS FUNDS
Combined Budget Summary for All Capital Project Funds
Last Three Years Actual or Budget Amounts

	2010 Actual	2011 Budget	2012 Budget
Revenues			
Taxes	\$ 1,096,724	\$ 1,170,500	\$ 1,116,500
Special assessments	82,540	75,000	70,000
Intergovernmental	376,203	107,500	825,000
Licenses, permits and fees	235,781	143,006	397,680
Charges for service	331,352	-	-
Miscellaneous	228,714	11,000	49,300
Total Revenue	<u>2,351,314</u>	<u>1,507,006</u>	<u>2,458,480</u>
Expenditures			
General administration	551,236	4,700	7,200
Debt service	2,401	1,550	1,800
Capital outlay	2,086,840	2,371,000	2,562,250
Total Expenditures	<u>2,640,477</u>	<u>2,377,250</u>	<u>2,571,250</u>
Excess of Revenue Over (Under) Expenditures	<u>(289,163)</u>	<u>(870,244)</u>	<u>(112,770)</u>
Other Financing Sources (Uses)			
Operating transfers in (out), net	840,000	100,000	310,000
Proceeds from bond/notes	783,356	-	-
Bond issuance cost	-	-	-
Total Other Financing Sources (Uses)	<u>1,623,356</u>	<u>100,000</u>	<u>310,000</u>
Excess of Revenues and Other Financing Sources Over (Under) Expenditures	1,334,193	(770,244)	197,230
Fund Balance - January 1	<u>2,069,839</u>	<u>3,404,032</u>	<u>2,633,788</u>
Fund Balance - December 31	<u>\$ 3,404,032</u>	<u>\$ 2,633,788</u>	<u>\$ 2,831,018</u>

Note: This page summarizes the actual results for 2010, the budget for 2011 and 2012. Because budget amounts are used for 2011, the Fund Balances for 2011 and 2012 will not agree with the Fund Balances reported on the preceding page and the following pages, as estimated actual amounts are used on these pages.

Tax Incremental Financing District No. 3
(Village Center & Woodfield Development Projects)

The Village of Howard took action to create Tax Incremental Financing District No. 3 (TIF 3) on January 6, 2006. This TIF was created to assist in the development of a downtown or Village Center area.

	2010 Actual	2011 Budget	2011 Estimate	2012 Budget
Revenue				
Tax revenue	\$ 164,632	\$195,000	\$194,978	\$186,000
Shared taxes state	3,149	3,000	4,326	4,000
Charges for service	-	-	-	-
Total Revenue	167,781	198,000	199,304	190,000
Expenditures				
General administration	23,357	1,000	2,300	3,000
Capital Outlay				
Road and utility	-	-	-	-
Equipment and building	-	-	-	-
TIF incentive payment	-	-	-	-
Debt Service: Interest	2,054	1,200	2,300	1,500
Total Expenditures	25,411	2,200	4,600	4,500
Excess Expenditures over Revenue	142,370	195,800	194,704	185,500
Other Financial Resources				
Proceeds from bond issuance	-	-	-	-
Bond issuance costs	-	-	-	-
Total Other Financial Resources	-	-	-	-
Net Change in Fund Balance	142,370	195,800	194,704	185,500
Fund Balance, January 1	(476,161)	(333,791)	(333,791)	(139,087)
Fund Balance, December 31	(\$333,791)	(\$137,991)	(\$139,087)	\$46,413

Tax Incremental Financing District No. 4
(An Area Adjacent to US Hwy 41/29 Intersection)

The Village of Howard took action to create Tax Incremental Financing District No. 4 (TIF #4) on June 11, 2007. This TIF was created to include an area of redevelopment near the US Highway 41/29 corridor.

	2010 Actual	2011 Budget	2011 Estimate	2012 Budget
Revenue				
Tax revenue	\$ 793	\$ -	\$ -	\$ 6,000
Shared taxes state	9,470	13,000	13,027	31,000
Miscellaneous	8,769	-	-	-
Total Revenue	19,032	13,000	13,027	37,000
Expenditures				
General administration	66,120	3,000	3,000	3,000
Capital Outlay				
Property acquisition	-	-	-	-
Infrastructure	424,193	-	-	-
Debt Service	-	-	-	-
Total Expenditures	490,313	3,000	3,000	3,000
Excess Expenditures over Revenue	(471,281)	10,000	10,027	34,000
Other Financial Resources				
Proceeds from bond issuance	-	-	-	-
Transfers from TIF #2	600,000	250,000	-	250,000
Bond issuance costs	-	-	-	-
Total Other Financial Resources	600,000	250,000	-	250,000
Net Change in Fund Balance	128,719	260,000	10,027	284,000
Fund Balance, January 1	1,220,580	1,349,299	1,349,299	1,359,326
Fund Balance, December 31	\$ 1,349,299	\$ 1,609,299	\$ 1,359,326	\$ 1,643,326

Note: TIF 2 was successfully amended in 2009 to allow for sharing of revenues with TIF 4 beginning in 2009; see item Transfers from TIF 2 above.

Tax Incremental Financing District No. 5
(An Area Along Velp Avenue near US Hwy 41)

The Village of Howard took action to create Tax Incremental Financing District No. 5 (TIF #5) on August 11, 2008. This TIF was created to include an area mainly on Velp Avenue near US Highway 41 and eastward to Military Avenue.

	2010 Actual	2011 Budget	2011 Estimate	2012 Budget
Revenue				
Tax revenue	\$ 4,691	\$ -	\$ -	\$ -
Shared taxes state	1,432	2,000	2,046	4,000
Charges for service	-	-	-	-
Total Revenue	6,123	2,000	2,046	4,000
Expenditures				
General administration	375	500	400	500
Capital Outlay				
TIF incentive payment	-	-	-	-
Equipment	-	-	-	-
Debt Service	272	300	250	300
Total Expenditures	647	800	650	800
Excess Expenditures over Revenue	5,476	1,200	1,396	3,200
Other Financial Resources				
Proceeds from bond issuance	-	-	-	-
Bond issuance costs	-	-	-	-
Total Other Financial Resources	-	-	-	-
Net Change in Fund Balance	5,476	1,200	1,396	3,200
Fund Balance, January 1	(49,001)	(43,525)	(43,525)	(42,129)
Fund Balance, December 31	\$ (43,525)	\$ (42,325)	\$ (42,129)	\$ (38,929)

Tax Incremental Financing District No. 6
(An Area Along Lineville Road near US Hwy 41)

The Village of Howard took action to create Tax Incremental Financing District No. 6 (TIF #6) on August 11, 2008. This TIF was created to include an area in the Lineville Road and US Highway 41 intersection.

	2010 Actual	2011 Budget	2011 Estimate	2012 Budget
Revenue				
Tax revenue	\$ 3,477	\$ -	\$ -	\$ -
Shared taxes state	1,004	1,000	1,146	1,000
Charges for service	-	-	-	-
Total Revenue	4,481	1,000	1,146	1,000
Expenditures				
General administration	149	200	150	200
Capital Outlay				
TIF incentive payment	-	-	-	-
Infrastructure costs	-	-	-	-
Debt Service	75	50	50	50
Total Expenditures	224	250	200	250
Excess Expenditures over Revenue	4,257	750	946	750
Other Financial Resources				
Proceeds from bond issuance	-	-	-	-
Bond issuance costs	-	-	-	-
Total Other Financial Resources	-	-	-	-
Net Change in Fund Balance	4,257	750	946	750
Fund Balance, January 1	(15,602)	(11,345)	(11,345)	(10,399)
Fund Balance, December 31	\$ (11,345)	\$ (10,595)	\$ (10,399)	\$ (9,649)

Park Impact Fee Fund - Capital Projects

For Years 2011 through 2017

	2011 Estimate	2012 Budget	2013 Estimate	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate
Fund Balance, January 1	\$ 206,712	\$ 152,712	\$ 191,712	\$ 226,712	\$ 301,212	\$ 157,712	\$ 231,212
Revenues:							
Park impact fees	100,000	49,000	49,000	73,500	73,500	73,500	73,500
Park grants	-	-	-	100,000	-	-	-
Donations/Repayments from HYSA	5,000	5,000	5,000	105,000	-	100,000	-
Interest income & other income	-	-	-	-	-	-	-
Expenditures:							
Park improvements:							
AKZO-Nobel Sports Complex:							
Parking	(130,000)	-	-	-	-	-	-
PA System	-	-	(15,000)	-	-	-	-
Develop trails/sidewalks	(14,000)	(15,000)	(4,000)	(4,000)	-	-	-
Sprinkler system	-	-	-	-	-	(100,000)	-
Batting Cages	(15,000)	-	-	-	-	-	-
Spring Green-2 soccer/parking	-	-	-	-	(15,000)	-	-
Nauman Cons.-dog park	-	-	-	-	-	-	-
Juza Oliver Park-trail	-	-	-	-	-	-	-
Baker's Creek trail	-	-	-	-	(200,000)	-	-
Archery range-Spring Green	-	-	-	-	(2,000)	-	-
Baseball park - 78 acre site	-	-	-	-	-	-	(300,000)
Park acquisitions:							
Windjammer Estates property	-	-	-	-	-	-	-
Sports complex acquisition	-	-	-	-	-	-	-
Pinewood park property	-	-	-	-	-	-	-
Poels property	-	-	-	(200,000)	-	-	-
	-	-	-	-	-	-	-
Fund Balance, December 31	\$ 152,712	\$ 191,712	\$ 226,712	\$ 301,212	\$ 157,712	\$ 231,212	\$ 4,712

The Park Impact Fee Fund collects revenue from impact fees. The fee structure has been modified three times since the original Public Facilities Needs Assessments (PFNA) dated August 10, 1998. The current impact fee is \$1,225 per single-family home and \$871 per dwelling for duplexes and multi-family units. The fee could be updated in 2010.

Expenditures for park improvements, acquisitions of new parks and purchases of various recreational equipment are paid for with funds from park impact fees. Other major sources of revenue for this fund are grants for land purchases.

CAPITAL PROJECTS FUNDS
Capital Outlay Funds by Department
Schedule of Current and Future Years Expected Expenditures

Description/Year Acquired	2011	2012	2013	2014	2015	2016	2017
General Government:							
Fund Balance, 1/1	\$74,774	\$24,774	\$29,774	\$34,774	\$39,774	\$16,774	\$8,774
Tax Levy	20,000	20,000	20,000	20,000	22,000	22,000	22,000
	-	-	-	-	-	-	-
Total Financial Resources	94,774	44,774	49,774	54,774	61,774	38,774	30,774
Expenditures (detail):							
Computers & Software	25,000	10,000	10,000	10,000	25,000	10,000	10,000
HVAC-replace boilers & condensers	-	-	-	-	-	-	-
Electronic Imaging For Records	5,000	-	-	-	15,000	-	-
Phone system	20,000	-	-	-	-	-	20,000
Copier/scanner	15,000	-	-	-	-	15,000	-
Miscellaneous Outlay	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total Expenditures	70,000	15,000	15,000	15,000	45,000	30,000	35,000
Fund Balance 12/31	24,774	29,774	34,774	39,774	16,774	8,774	(4,226)
Total Financial Commitments	\$94,774	\$44,774	\$49,774	\$54,774	\$61,774	\$38,774	\$30,774

Description/Year Acquired	2011	2012	2013	2014	2015	2016	2017
Public Safety-- Police:							
Fund Balance 1/1	\$58,412	\$24,212	\$10,812	(\$8,188)	\$27,812	\$12,412	\$52,412
Tax Levy	30,000	34,000	36,000	38,000	40,000	42,000	44,000
Sale of Squads	13,300	2,000	14,000	-	14,000	-	14,000
Total Financial Resources	101,712	60,212	60,812	29,812	81,812	54,412	110,412
Expenditures (details):							
Squad #1 (Patrol)	25,500	-	26,500	-	27,500	-	28,500
Squad #2 (Patrol)	25,500	-	26,500	-	27,500	-	28,500
Squad #3 (Jim D.)	-	35,000	-	-	-	-	-
Squad #4 (Greg)	24,500	-	-	-	-	-	-
Computers	-	9,400	-	-	9,400	-	-
Radar	-	3,000	-	-	3,000	-	-
Misc. equipment	2,000	2,000	16,000	2,000	2,000	2,000	2,000
Total Expenditures	77,500	49,400	69,000	2,000	69,400	2,000	59,000
Fund Balance 12/31	24,212	10,812	(8,188)	27,812	12,412	52,412	51,412
Total Financial Commitments	\$101,712	\$60,212	\$60,812	\$29,812	\$81,812	\$54,412	\$110,412

Description/Year Acquired	2011	2012	2013	2014	2015	2016	2017
Public Safety-- Fire:							
Fund Balance 1/1	\$214,680	\$227,680	\$430,858	\$496,858	\$563,858	(\$6,142)	\$21,858
Tax Levy	105,000	125,000	127,000	129,000	131,000	133,000	135,000
Grant	175,000	-	-	-	-	-	-
Fund Transfers in	-	138,178	-	-	-	-	-
Total Financial Resources	494,680	\$490,858	557,858	625,858	694,858	126,858	156,858
Expenditures (details):							
Chief #200 200 new	35,000	-	-	-	-	-	-
Asst Chief #201 201 2005	-	-	-	-	-	41,000	-
Engine #211 211 2005	-	-	-	-	-	-	-
Engine #212 213 1991	-	-	-	-	600,000	-	-
Engine #221 212 2007	-	-	-	-	-	-	-
Engine #222 216 1997	-	-	-	-	-	-	-
Engine #223 214 2000	-	-	-	-	-	-	-
Ladder #211 217 2002	-	-	-	-	-	-	-
Support #211 215 2005	-	-	-	-	37,000	-	-
Tender #211 218 1989	-	-	-	-	-	-	-
Tender #221 219 1997	-	-	-	-	-	-	-
Radio upgrade	-	50,000	50,000	50,000	50,000	50,000	-
Rapid response #223	200,000	-	-	-	-	-	-
Computers - mobile	22,000	-	-	-	-	-	-
Turnout gear & Misc.	10,000	10,000	11,000	12,000	14,000	14,000	15,000
Total Expenditures	267,000	60,000	61,000	62,000	701,000	105,000	15,000
Fund Balance 12/31	227,680	430,858	496,858	563,858	(6,142)	21,858	141,858
Total Financial Commitments	\$494,680	\$490,858	\$557,858	\$625,858	\$694,858	\$126,858	\$156,858

Public Works:

Fund Balance	\$83,800	\$145,300	\$133,300	\$192,300	\$177,300	\$238,300	\$170,300
Tax Levy	107,000	108,000	109,000	110,000	111,000	112,000	113,000
Grants	-	-	-	-	-	-	-
Total Financial Resources	190,800	253,300	242,300	302,300	288,300	350,300	283,300
Expenditures (detail):							
Copier/scanner	7,500	-	-	-	-	25,000	-
Grader - used	-	-	-	85,000	-	-	-
Pickup Truck 1993	-	35,000	-	-	-	-	-
Gating and fencing PW	-	37,500	-	-	-	-	-
PW Bldg roof replacement	-	22,500	-	-	-	-	-
Mower - 6 foot	25,000	-	-	-	-	-	-
Dump truck w/plow, wing salter	-	-	-	-	-	150,000	-
1 Ton Pickup #403 1991	-	-	-	35,000	-	-	-
Pickup Truck #604 1988	-	-	35,000	-	35,000	-	-
Skid steer	-	-	-	-	-	-	35,000
Miscellaneous items	10,000	25,000	10,000	-	10,000	-	10,000
Computers & software	3,000	-	5,000	5,000	5,000	5,000	5,000
Total Expenditures	45,500	120,000	50,000	125,000	50,000	180,000	50,000
Fund Balance 12/31	145,300	133,300	192,300	177,300	238,300	170,300	233,300
Total Financial Commitments	\$190,800	\$253,300	\$242,300	\$302,300	\$288,300	\$350,300	\$283,300

Description	2011	2012	2013	2014	2015	2016	2017
Parks and Recreation:							
Fund Balance 1/1	\$93,178	\$138,178	\$0	\$0	\$0	\$0	\$0
Naming Rights-AKZO (last pymt 2020)	25,000	-	-	-	-	-	-
Tax Levy	20,000	-	-	-	-	-	-
Total Financial Resources	\$138,178	138,178	-	-	-	-	-
Expenditures (details):							
Concessions/restroom-Akzo soccer	-	-	-	-	-	-	-
Pinewood Park parking	-	-	-	-	-	-	-
Fund Transfers out	-	138,178	-	-	-	-	-
Total Expenditures	-	138,178	-	-	-	-	-
Fund Balance 12/31	138,178	-	-	-	-	-	-
Total Financial Commitments	\$138,178	\$138,178	\$0	\$0	\$0	\$0	\$0

Total Tax Levy - 2012 Capital Outlay	<u>287,000</u>	Total Budget Expenditures - 2012	<u>382,578</u>
Total Tax Levy - 2011 Capital Outlay	<u>\$282,000</u>	Estimated Total Expenditures - 2011	<u>\$450,000</u>

Note: The following schedule is a summary of Engineering Department Capital Outlay. This department does not use direct tax levies as is done in the other funds for equipment purchases. The schedule below is used for scheduling future costs. Typically, the revenue generated from developer projects helps pay for these costs in years when new subdivisions are developed. In years without developer projects, these costs are included into another capital project fund and taxes are indirectly used to pay these costs.

Description/Year Acquired	2011	2012	2013	2014	2015	2016	2017
Engineering:							
Computers	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Laser level	-	-	-	-	-	-	-
DesignJet 36" Plotter	-	-	-	-	-	-	-
Auto level	1,500	-	-	-	-	-	-
Total Expenditures	\$4,500	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000

Village of Howard
Schedule of Capital Improvement Projects by Year - Roads
With an Analysis of Fund Balance

	2011 Estimate	2012 Budget	2013 Budget	2014 Budget	2015 Budget	2016 Budget
Fund Balance, Jan. 1 (estimate)	\$ 466,830	\$ 490,088	\$ 183,268	\$ 190,448	\$ 20,968	\$ 53,488
Revenue:						
Tax Levy	593,500	642,500	642,500	642,500	642,500	642,500
Tax-County Bridge Aid *	100,000	425,000	-	-	-	-
Special Assessments	75,000	70,000	65,000	60,000	50,000	50,000
Other Grants	88,500	225,000	-	-	-	-
Impact Fees	43,006	26,680	26,680	40,020	40,020	40,020
Other revenue - property sales	-	-	-	60,000	-	60,000
Repayment of Small Business Loans	4,000	6,000	8,000	8,000	6,000	6,000
LRIP grant	63,000	-	-	-	-	-
Federal STP Grants	-	-	-	-	-	-
Fund Transfers In - Golf Course	100,000	60,000	60,000	60,000	60,000	60,000
Fund Transfers In - Internal Service Fund	335,252	-	-	-	-	-
Expenditures:						
Street Resurfacing	(350,000)	(545,000)	(500,000)	(500,000)	(400,000)	(350,000)
Crack sealing	-	(50,000)	(50,000)	(20,000)	(20,000)	-
Capital Improvements:						
Engineering	(150,000)	(160,000)	(160,000)	(160,000)	(165,000)	(170,000)
Bridges *	(100,000)	(425,000)	-	-	-	-
Payment to developer	(20,000)	-	-	-	-	-
Ariel photography	(15,000)	-	-	-	-	(15,000)
Velp Ave. (US41-Military)-right of way	(150,000)	-	-	-	-	-
Velp Ave. - bury power lines	(315,000)	-	-	(350,000)	-	(345,000)
Velp Ave. - decorative lights	(201,000)	-	(75,000)	-	(150,000)	-
Velp Ave. - sidewalks	(30,000)	-	-	-	-	-
Street sign replacement	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Sidewalks	-	(313,000)	-	-	-	-
Small Business Loans	(20,000)	(20,000)	-	-	-	-
Riverdale	(20,000)	(239,000)	-	-	-	-
Roundabouts - Taylor/Shawano	(8,000)	-	-	-	-	-
Roundabouts - New Shawano	-	-	-	-	(21,000)	(21,000)
Evergreen (Glendale-Graceland)	-	-	-	-	-	-
Fund Balance, Dec. 31 (estimate)	\$ 490,088	\$ 183,268	\$ 190,448	\$ 20,968	\$ 53,488	\$ 1,008

Note: This schedule is used to assist the review of projects constructed in 2011 and review the timing of future projects over the next five years. This schedule is not a comprehensive plan but a tool to analyze approximate start dates for future projects based on available fund balance.

* The Bridge & Culvert Aid Levy is held by Brown County until funds are needed for bridge expenditures.

Note: Impact fees are charged \$667 for single-family and \$474 for multi-family units.

CAPITAL PROJECTS FUNDS - DEVELOPER PROJECTS

Developer Projects:

Project	Capital Projects	Enterprise Funds		
	Roadway	Water Utility	Sanitary Sewer Utility	Storm Water Utility
1. Spencers Crossing 2012	\$322,000	\$102,000	\$103,000	\$181,000
2. Glen Acres				
3. Valley Brooke Subdivision				
Total Developer Costs by Fund	\$322,000	\$102,000	\$103,000	\$181,000

Calculation of Engineering Fees Charged on Projects:

Total Estimated Projects Cost	\$708,000	
Less: Non-developer portion of project costs	-	-
Adjusted Estimated Projects Cost	708,000	
Less: Contingency (10.0%)	(64,355)	(64,355)
Estimated Actual Contracted Construction Costs	643,645	
Multiply: Engineering Fees Percentage	21.0%	21.0%
Estimated Engineering Fees	\$135,100	\$135,100 (Rounded)

Note: This page reports the money collected for the engineering department to cover in-house engineering and contracted engineering services. The engineering department budget (reported on the following page) uses part of these funds to offset their costs

The cost of developer projects and the related revenue is included in the Capital Improvement Fund.

ENGINEERING DEPARTMENT

Explanation and Assumptions of Engineering Fees:

Engineering department generates fees from developer projects to help offset a portion or all of the department's costs. Such fees are derived from charges made to developers as part of their project costs or to village reconstruction projects (see preceding page for estimate of such fees).

Historical Summary of Department

	2006 Actual	2007 Actual	2008 Actual	2009 Est. Actual	2010 Budget
Fees (nontax items)	\$ 400,696	\$ -	\$ -	\$ -	\$135,100
Engineering Expenses	(413,261)	(404,502)	(418,347)	(410,900)	(297,000)
Exp. allocated to projects	231,400	165,000	153,200	150,000	150,000
Net operations	\$218,835	(\$239,502)	(\$265,147)	(\$260,900)	(\$11,900)

Activities, services or functions:

1. Engineers are primarily responsible for designing, scheduling and overseeing the public construction projects.
2. Maintain and update official maps and plat book of the Village.
3. Maintain all maps of Village construction.

Budget Line Item Summary:	2008 Actual	2009 Budget	2010 Budget	2010 Percentage
Contracted Services	\$7,954	\$10,000	\$8,000	2.69%
Insurance	6,900	8,500	8,500	2.86%
Telephone	5,665	4,200	4,500	1.52%
Repairs, Maintenance, Fuel	22,585	4,500	5,000	1.68%
Workshops and Conference	1,844	1,800	1,800	0.61%
Subscriptions	668	700	700	0.24%
Supplies	26,710	25,000	25,000	8.42%
Capital Outlay	3,370	0	4,500	1.52%
Employee Benefits	87,732	93,000	48,000	16.16%
Salaries and Wages	254,919	248,800	191,000	64.31%
Totals	\$418,347	\$396,500	\$297,000	100.00%

Engineering Department Continued

	2009 Positions FTE	2010 Positions FTE	2011 Positions FTE
Engineer	0.85	0.85	0.85
Staff Engineer	0.85	0.85	0.85
Engineer Tech	0.5	0.5	0.5
Part-time Techs <i>(2 part-time each year)</i>	0.4	0.4	0.4

2011 Budget Analysis:

There is one developer project anticipated in 2011. The majority of engineering costs will be allocated to reconstruction, sidewalk, utilities and other similar Village projects or absorbed as part of the Capital Improvement Fund cost.